

## Measuring the Relative Efficiency in Multi-Component Decision Making Units and its Application to Bank Branches

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**Abstract.** In many cases of data envelopment analysis (DEA), decision making units (DMUs) can be separated into different components. These DMUs are called multi-component DMUs, and studying them is known as multi-component DEA. In multi-component DEA some inputs are shared among the components of a DMU, and some components involve into producing some outputs of the DMU. In this paper, we survey measuring the relative efficiency in multi-component DEA. It is shown that using common idea for measuring the efficiency of multi-component DMUs, the relative efficiency of an evaluating DMU may be not obtained. Therefore, present paper proposes a new DEA model which can obtain the relative efficiencies of multi-component DMUs. Some facts about the proposed approach are also provided by theorems. Moreover, the proposed DEA model is compared to another approach in literature utilizing a set of data about 19 bank branches.

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## 1. Introduction

Performance evaluation is one of the most serious concerns for managers, since it can be utilized as a reference in decision making with regard to performance improvement. Performance is conventionally defined either as organizational outputs or inputs, or as a relationship between them. Because the evaluation characteristics are generally multi-dimensional, there is no appropriate aggregation schema for them and the basic problem of performance measurement is how to evaluate the relative performance of units. To overcome this difficulty, data envelopment analysis (DEA) is a widely employed technique for efficiency evaluation within a group of decision making units (DMUs).

DEA is a mathematical programming technique, which is used to evaluate the relative efficiency of homogeneous DMUs on the basis of multiple inputs and outputs and has been suggested by Charnes et al. ([3]) (CCR model). The concept of the relative efficiency in the CCR model ([3]) was indicated by Thompson et al. ([14]) (Maximin DEA model). Then, CCR model ([3]) has been expanded by Banker et al. ([2]) (BCC model). DEA is an important analysis tool and research way in management science, operational research, system engineers, decision analysis and so on. A thorough review upon DEA to 2009 can be found in Cook and Seiford ([4]).

In many DEA models, DMUs have different tasks and so are divided into different components. In this situation, some inputs are shared among some components. Some components are also shared to produce some outputs. DMUs with this structure are called multi-component DMUs. For example, universities, as decision making units, have two education and research tasks. Teacher as input factor shares into education and research tasks. So, universities can be considered as multi-component DMUs. Bank branches can be also considered as multi-component DMUs ([1, 5]). Cook et al. ([5]) suggested a method to measure the efficiency of multi-component DMUs with shared inputs. Cook and Green ([6]) also proposed an approach to obtain the efficiency in multiplant firms that were considered as multi-component DMUs. Jahanshahloo et al. ([8]) provided a method for measuring the efficiency

of multi-component DMUs with shared inputs and outputs. According to this approach, they ([9]) suggested a method for surveying progress and regress of multi-component DMUs with shared inputs and outputs in DEA and applied their approach for calculating productivity in commercial banks.

To evaluate the efficiencies of multi-component DMUs multiple constraints are added to models. These constraints are the efficiencies of the components that must be less than or equal to one. The constraints are incorporated to models to preserve a relation between the efficiency of the total process and the efficiencies of the components. Adding the constraints into multi-component DEA models is similar to considering weight restrictions in DEA models. DEA models with weight restrictions maximize the absolute efficiency of a unit which may not equal to the relative efficiency of the unit. In addition, in this case, distinguishing DEA frontier and determining target points for inefficient DMUs may not be easy. Podinovski ([10]) stated that if non-homogeneous weight restrictions in the form  $Au \leq b, Cv \leq d$  are incorporated in the CCR model or its linear analogous, the relative efficiency of assessed DMU may not be attained. This is notable that if homogeneous weight restrictions in the form  $Au \leq 0, Cv \leq 0$  are incorporated in the models, the obtained absolute efficiency of assessed DMU is equal to its relative efficiency. Although, weight restrictions incorporated into multi-component DEA models are homogeneous, but have not the mentioned homogeneous structure in work of Podinovski ([10]). Therefore, incorporating them into multi-component DEA models may not lead to calculate relative efficiency. In the next section, a numerical example shows that the calculated efficiency in multi-component DEA model may not be the relative efficiency of Multi-component DMU. Full details about DEA models with weight restrictions can be found in the works of Podinovski and Athanassopoulos ([11]) and Podinovski ([10, 12, 13]). To avoid the aforementioned problems, in this paper, the Maximin DEA model ([14]) is used for measuring the relative efficiencies of the multi-component DMUs. An example is also used to compare our proposed method with the previous method in the literature to evaluate the performance of 19 bank branches.

The rest of the paper is organized as follows. In Section 2, multi-component DEA is introduced, briefly. A new DEA model to assess the multi-component DMUs is suggested in Section 3, which explicitly measures the relative efficiency of a multi-component DMUs. Some facts related to the proposed models are also provided in this section. In Section 4, the proposed multi-component DEA method is compared with another approach in the literature. The last section comprises our conclusions.

## 2. Background of Multi-Component DEA

Consider  $n$  DMUs as multi-component DMUs and each DMU has  $b$  components. Let,  $Y_k^{(i)}$ , ( $i = 1, \dots, b$ ) be the output vector of the  $i$ th component of  $DMU_k$  in which  $Y_k^{(i)} = (Y_{k1}^{(i)}, \dots, Y_{kJ_i}^{(i)})$ , ( $i = 1, \dots, b$ ). Also,  $X_k^{(i)}$  ( $i = 1, \dots, b$ ) is  $I_i$ -dimensional input vector of the  $i$ th component of  $DMU_k$ . Consider,  $X_k^{(c)}$  and  $Y_k^{(c)}$  are a  $I_c$ -dimensional and  $J_c$ -dimensional vectors of shared inputs and outputs, respectively. A schematic of multi-component DMU is given in Fig. 1.

Let,  $\alpha_i X_k^{(c)}$  is the portion the  $i$ th component of shared input  $X_k^{(c)}$  and  $\beta_i Y_k^{(c)}$  is the portion produced of the shared output  $Y_k^{(c)}$ . Note that

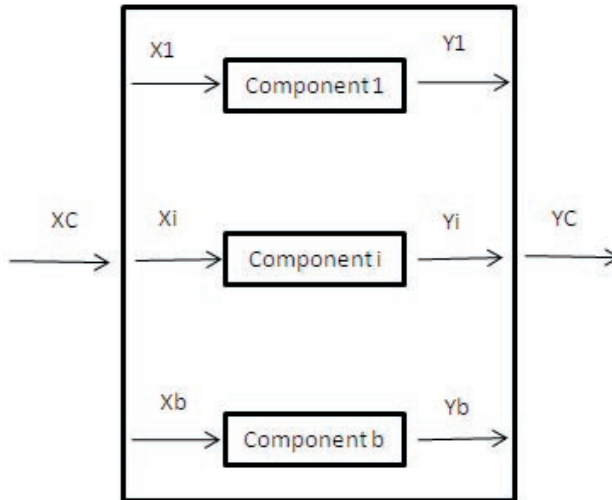


Fig1. Multi-component DMU

$\alpha_i \geq 0, \beta_i \geq 0$  and  $\sum_{i=1}^b \alpha_i = \sum_{i=1}^b \beta_i = 1$ . In proposed model  $\alpha_i$  and  $\beta_i$  are decision variables which must be determined. According to Cook et al. ([5]) and Jahanshahloo et al. ([8]), a measure of aggregate performance  $e_k^{(a)}$  can be represented by

$$e_k^{(a)} = \frac{\sum_{i=1}^b U^{(i)} Y_k^{(i)} + \sum_{i=1}^b U^{(s_i)} (\beta_i Y_k^{(c)})}{\sum_{i=1}^b V^{(i)} X_k^{(i)} + \sum_{i=1}^b V^{(s_i)} (\alpha_i X_k^{(c)})} \quad (1)$$

where the vectors  $U$  and  $V$  would be determined in a DEA manner to be discussed below. Performance measures for each components of  $DMU_k$  can be represented by

$$e_k^{(i)} = \frac{U^{(i)} Y_k^{(i)} + U^{(s_i)} (\beta_i Y_k^{(c)})}{V^{(i)} X_k^{(i)} + V^{(s_i)} (\alpha_i X_k^{(c)})} \quad i = 1, \dots, b \quad (2)$$

This is shows in ([8]) that the aggregate performance measure  $e_k^{(a)}$  is a convex combination of  $e_k^{(i)}$  s. To derive  $e_k^{(a)}, e_k^{(1)}, \dots, e_k^{(b)}$ , a mathematical program was suggested in ([5, 8]) as follows:

$$\begin{aligned} &Max \quad e_k^{(a)}, \\ &s.t \quad e_j^{(a)} \leq 1, \quad j \in Y_o, \\ &\quad e_j^{(i)} \leq 1, \quad i = 1, \dots, b, \quad j \in Y_o, \\ &\quad \sum_{i=1}^b \alpha_i = 1, \\ &\quad \sum_{i=1}^b \beta_i = 1, \\ &\quad U^{(i)} \geq \epsilon, \quad i = 1, \dots, b, \\ &\quad V^{(i)} \geq \epsilon, \quad i = 1, \dots, b, \\ &\quad U^{(s_i)} \geq \epsilon, \quad i = 1, \dots, b, \\ &\quad V^{(s_i)} \geq \epsilon, \quad i = 1, \dots, b, \\ &\quad \alpha_i \geq 0, \quad i = 1, \dots, b, \\ &\quad \beta_i \geq 0, \quad i = 1, \dots, b, \end{aligned} \quad (3)$$

where  $Y_o = \{1, \dots, n\}$  and  $\epsilon > 0$  is a nonarchimedean number. Model ([2]) is ratio and utilizing a simple transformation variable, this model can be expressed in following form:

$$\begin{aligned}
 \text{Max} \quad & \sum_{i=1}^b U^{(i)} Y_k^{(i)} + \sum_{i=1}^b U^{(s_i)} (\beta_i Y_k^{(c)}), \\
 \text{s.t} \quad & \sum_{i=1}^b V^{(i)} X_k^{(i)} + \sum_{i=1}^b V^{(s_i)} (\alpha_i X_k^{(c)}) = 1, \\
 & \sum_{i=1}^b U^{(i)} Y_j^{(i)} + \sum_{i=1}^b U^{(s_i)} (\beta_i Y_j^{(c)}) \\
 & - \sum_{i=1}^b V^{(i)} X_j^{(i)} - \sum_{i=1}^b V^{(s_i)} (\alpha_i X_j^{(c)}) \leq 0, \quad j \in Y_o, \\
 & U^{(i)} Y_j^{(i)} + U^{(s_i)} (\beta_i Y_j^{(c)}) - V^{(i)} X_j^{(i)} - V^{(s_i)} (\alpha_i X_j^{(c)}) \leq 0, \\
 & i = 1, \dots, b, \quad j \in Y_o, \\
 & \sum_{i=1}^b \alpha_i = 1, \\
 & \sum_{i=1}^b \beta_i = 1, \\
 & U^{(i)} \geq \epsilon, \quad i = 1, \dots, b, \\
 & V^{(i)} \geq \epsilon, \quad i = 1, \dots, b, \\
 & U^{(s_i)} \geq \epsilon, \quad i = 1, \dots, b, \\
 & V^{(s_i)} \geq \epsilon, \quad i = 1, \dots, b, \\
 & \alpha_i \geq 0, \quad i = 1, \dots, b, \\
 & \beta_i \geq 0, \quad i = 1, \dots, b, \quad (4)
 \end{aligned}$$

Since  $\alpha_i$  and  $\beta_i$  ( $i = 1, \dots, b$ ) are decision variables, this problem is clearly nonlinear. If we make the change of variables  $\bar{V}^{(s_i)} = V^{(s_i)} \alpha_i$  ( $i = 1, \dots, b$ ) and  $\bar{U}^{(s_i)} = U^{(s_i)} \beta_i$  ( $i = 1, \dots, b$ ) problem ([4]) reduces to the following form:

$$\begin{aligned}
Max \quad & \sum_{i=1}^b U^{(i)} Y_k^{(i)} + \sum_{i=1}^b \bar{U}^{(s_i)} Y_k^{(c)}, \\
s.t \quad & \sum_{i=1}^b V^{(i)} X_k^{(i)} + \sum_{i=1}^b \bar{V}^{(s_i)} X_k^{(c)} = 1, \\
& \sum_{i=1}^b U^{(i)} Y_j^{(i)} + \sum_{i=1}^b \bar{U}^{(s_i)} Y_j^{(c)} - \sum_{i=1}^b V^{(i)} X_j^{(i)} - \sum_{i=1}^b \bar{V}^{(s_i)} X_j^{(c)} \leq 0, \\
& j \in Y_o, \\
& U^{(i)} Y_j^{(i)} + \bar{U}^{(s_i)} Y_j^{(c)} - V^{(i)} X_j^{(i)} - \bar{V}^{(s_i)} X_j^{(c)} \leq 0, \quad i = 1, \dots, b, \\
& j \in Y_o, \\
& U^{(i)} \geq \epsilon, \quad i = 1, \dots, b, \\
& V^{(i)} \geq \epsilon, \quad i = 1, \dots, b, \\
& \bar{U}^{(s_i)} \geq \epsilon, \quad i = 1, \dots, b, \\
& \bar{V}^{(s_i)} \geq \epsilon, \quad i = 1, \dots, b, \quad (5)
\end{aligned}$$

The optimal value of the objective function of the model ([1]) is equal to that of the model ([4]). This value is considered as the efficiency score of  $DMU_k$ . In the model ([2]), to preserve a relation between the efficiency of multi-component DMU and the efficiencies of the components, constraints  $\frac{U^{(i)} Y_j^{(i)} + \bar{U}^{(s_i)} Y_j^{(c)}}{V^{(i)} X_j^{(i)} + \bar{V}^{(s_i)} X_j^{(c)}} \leq 1 \quad (i = 1, \dots, b)(j \in Y_o)$  were incorporated to the model. Adding these constraints to the model is similar to consider weight restrictions in the CCR model ([7]). However, incorporating weight restrictions in the CCR model ([7]) leads to the absolute efficiency of the evaluating DMU which is not always equal to its relative efficiency. In other words, the primary goal in DEA is obtaining the relative efficiency for evaluating DMU, while the value of the optimal objective function of the model ([2]) is the absolute efficiency. In fact, all DMUs with the model ([2]) may have the scores strictly less

than one. As an example, consider two DMUs A and B with two components. Components use one shared input and each component produces one output. The data are provided in Table 1. Using the model ([1]), the efficiency scores of DMUs A and B are 0.871 and 0.944, respectively. Note that none of the scores is equal to one. Thus, the model cannot measure the relative efficiencies of the units. In what follows, to overcome this difficulty, based on the definition of the relative efficiency ([7]) and using the Maximin DEA model ([14]), we provide an approach to measure the relative efficiency of multi-component DMUs.

Table 1: The data set

DMU	Shared input	Output of component 1	Output of component 2	Efficiency
A	400	8000	500	0.871
B	300	400	10000	0.944

### 3. Methodology

In classic DEA, to evaluate  $DMU_k$  ( $k = 1, \dots, n$ ) with  $m$  inputs and  $s$  outputs, is formed a virtual input by weights  $v_i$  ( $i = 1, \dots, m$ ) as  $\sum_{i=1}^m v_i x_{ik}$  and a virtual output by weights  $u_r$  ( $r = 1, \dots, s$ ) as  $\sum_{r=1}^s u_r y_{rk}$ . The absolute efficiency of  $DMU_k$  is defined by the ratio of virtual output to virtual input, which is shown by  $E_k$ , as:

$$E_k = \frac{\sum_{r=1}^s u_r y_{rk}}{\sum_{i=1}^m v_i x_{ik}} \quad (6)$$

To measure the relative efficiency of  $DMU_k$  in comparison to the other DMUs is used the ratio of the absolute efficiency of  $DMU_k$  to the maximum absolute efficiencies all DMUs, which is shown by  $RE_k$ , as:

$$RE_k = \frac{\frac{\sum_{r=1}^s u_r y_{rk}}{\sum_{i=1}^m v_i x_{ik}}}{\max_{j=1, \dots, n} \left\{ \frac{\sum_{r=1}^s u_r y_{rj}}{\sum_{i=1}^m v_i x_{ij}} \right\}} \quad (7)$$



According to definitions (1) and (7), the relative efficiency of  $DMU_k$  ( $k \in Y_o$ ) in multi-component DEA is as:

$$\frac{e_k^{(a)}}{\max_{j \in Y_o} \{e_j^{(a)}\}} \quad (8)$$

We must determine the multipliers to measure the relative efficiency of  $DMU_k$ . To determine the multipliers, according to Thompson et al. ([14]), the relative efficiency of  $DMU_k$  must be maximized. To preserve a relation between efficiencies of components and the efficiency of the total process, it must be maximized under the assumption that the efficiency of each component must be less than or equal to one. So, to measure the relative efficiency of  $DMU_k$ , we have a fractional program as:

$$\begin{aligned} Max \quad & \frac{e_k^{(a)}}{\max_{j \in Y_o} \{e_j^{(a)}\}}, \\ s.t \quad & e_j^{(i)} \leq 1, \quad i = 1, \dots, b, \quad j \in Y_o, \\ & \sum_{i=1}^b \alpha_i = 1, \\ & \sum_{i=1}^b \beta_i = 1, \\ & U^{(i)} \geq \epsilon, \quad i = 1, \dots, b, \\ & V^{(i)} \geq \epsilon, \quad i = 1, \dots, b, \\ & U^{(s_i)} \geq \epsilon, \quad i = 1, \dots, b, \\ & V^{(s_i)} \geq \epsilon, \quad i = 1, \dots, b, \\ & \alpha_i \geq 0, \quad i = 1, \dots, b, \\ & \beta_i \geq 0, \quad i = 1, \dots, b, \end{aligned} \quad (9)$$

Using substitution

$$\frac{1}{t} = \max_{j \in Y_o} \{e_j^{(a)}\} = \max_{j \in Y_o} \left\{ \frac{\sum_{i=1}^b U^{(i)} Y_j^{(i)} + \sum_{i=1}^b U^{(s_i)} (\beta_i Y_j^{(c)})}{\sum_{i=1}^b V^{(i)} X_j^{(i)} + \sum_{i=1}^b V^{(s_i)} (\alpha_i X_j^{(c)})} \right\}$$

and variable transformations  $\bar{U}^{(i)} = t U^{(i)}$ ,  $\bar{U}^{(s_i)} = t U^{(s_i)}$  ( $i = 1, \dots, b$ ) and  $\bar{V}^{(i)} = t V^{(i)}$ ,  $\bar{V}^{(s_i)} = t V^{(s_i)}$  ( $i = 1, \dots, b$ ) the above problem is converted to another fractional program as:

$$\begin{aligned} \text{Max} \quad & \frac{\sum_{i=1}^b \bar{U}^{(i)} Y_k^{(i)} + \sum_{i=1}^b \bar{U}^{(s_i)} (\beta_i Y_k^{(c)})}{\sum_{i=1}^b V^{(i)} X_k^{(i)} + \sum_{i=1}^b V^{(s_i)} (\alpha_i X_k^{(c)})}, \\ \text{s.t} \quad & \frac{\sum_{i=1}^b \bar{U}^{(i)} Y_j^{(i)} + \sum_{i=1}^b \bar{U}^{(s_i)} (\beta_i Y_j^{(c)})}{\sum_{i=1}^b V^{(i)} X_j^{(i)} + \sum_{i=1}^b V^{(s_i)} (\alpha_i X_j^{(c)})} \leq 1, j \in Y_o \quad (10-1) \end{aligned}$$

$$\frac{\bar{U}^{(i)} Y_j^{(i)} + \bar{U}^{(s_i)} (\beta_i Y_j^{(c)})}{\bar{V}^{(i)} X_j^{(i)} + \bar{V}^{(s_i)} (\alpha_i X_j^{(c)})} \leq 1, \quad i = 1, \dots, b, \quad j \in Y_o, \quad (10-2)$$

$$\sum_{i=1}^b \alpha_i = 1,$$

$$\sum_{i=1}^b \beta_i = 1,$$

$$\bar{U}^{(i)} \geq \epsilon, \quad i = 1, \dots, b,$$

$$\bar{V}^{(i)} \geq \epsilon, \quad i = 1, \dots, b,$$

$$\bar{U}^{(s_i)} \geq \epsilon, \quad i = 1, \dots, b,$$

$$\bar{V}^{(s_i)} \geq \epsilon, \quad i = 1, \dots, b,$$

$$V^{(i)} \geq \epsilon, \quad i = 1, \dots, b,$$

$$V^{(s_i)} \geq \epsilon, \quad i = 1, \dots, b,$$

$$\alpha_i \geq 0, \quad i = 1, \dots, b,$$

$$\beta_i \geq 0, \quad i = 1, \dots, b, \quad (10)$$

Then, this fractional program by definition a new variable  $\frac{1}{t'} = \frac{1}{\sum_{i=1}^b V^{(i)} X_k^{(i)} + \sum_{i=1}^b V^{(s_i)} (\alpha_i X_k^{(c)})}$  and variable transformations  $\tilde{U}^{(i)} = t' \bar{U}^{(i)}$ ,  $\tilde{U}^{(s_i)} = t' \bar{U}^{(s_i)}$  ( $i = 1, \dots, b$ ) and  $\tilde{V}^{(i)} = t' \bar{V}^{(i)}$ ,  $\tilde{V}^{(s_i)} = t' \bar{V}^{(s_i)}$  ( $i = 1, \dots, b$ ) and  $\hat{V}^{(i)} = t' V^{(i)}$ ,  $\hat{V}^{(s_i)} = t' V^{(s_i)}$  ( $i = 1, \dots, b$ ) is converted to an equivalent program as:

$$\begin{aligned}
Max \quad & \sum_{i=1}^b \tilde{U}^{(i)} Y_k^{(i)} + \sum_{i=1}^b \tilde{U}^{(s_i)} (\beta_i Y_k^{(c)}), \\
s.t \quad & \sum_{i=1}^b \hat{V}^{(i)} X_k^{(i)} + \sum_{i=1}^b \hat{V}^{(s_i)} (\alpha_i X_k^{(c)}) = 1, \quad (11-1)
\end{aligned}$$

$$\begin{aligned}
& \sum_{i=1}^b \tilde{U}^{(i)} Y_j^{(i)} + \sum_{i=1}^b \tilde{U}^{(s_i)} (\beta_i Y_j^{(c)}) - \\
& \sum_{i=1}^b \hat{V}^{(i)} X_j^{(i)} - \sum_{i=1}^b \hat{V}^{(s_i)} (\alpha_i X_j^{(c)}) \leq 0, \quad j \in Y_o \quad (11-2)
\end{aligned}$$

$$\begin{aligned}
& \tilde{U}^{(i)} Y_j^{(i)} + \tilde{U}^{(s_i)} (\beta_i Y_j^{(c)}) - \tilde{V}^{(i)} X_j^{(i)} - \tilde{V}^{(s_i)} (\alpha_i X_j^{(c)}) \leq 0, \\
& i = 1, \dots, b, \quad j \in Y_o, \quad (11-3)
\end{aligned}$$

$$\sum_{i=1}^b \alpha_i = 1,$$

$$\sum_{i=1}^b \beta_i = 1,$$

$$\tilde{U}^{(i)} \geq \epsilon, \quad i = 1, \dots, b,$$

$$\tilde{V}^{(i)} \geq \epsilon, \quad i = 1, \dots, b,$$

$$\tilde{U}^{(s_i)} \geq \epsilon, \quad i = 1, \dots, b,$$

$$\tilde{V}^{(s_i)} \geq \epsilon, \quad i = 1, \dots, b,$$

$$\hat{V}^{(i)} \geq \epsilon, \quad i = 1, \dots, b,$$

$$\hat{V}^{(s_i)} \geq \epsilon, \quad i = 1, \dots, b,$$

$$\alpha_i \geq 0, \quad i = 1, \dots, b,$$

$$\beta_i \geq 0, \quad i = 1, \dots, b, \quad (11)$$

**Theorem 3.1.** *At least one of the constraints (10-1) in the model (10) is binding in optimality.*

**Proof.** By contrapositive assumption, consider

$$\frac{\sum_{i=1}^b \bar{U}^{(i)*} Y_j^{(i)} + \sum_{i=1}^b \bar{U}^{(s_i)*} (\beta_i Y_j^{(c)})}{\sum_{i=1}^b V^{(i)*} X_j^{(i)} + \sum_{i=1}^b V^{(s_i)*} (\alpha_i X_j^{(c)})} < 1, \quad j \in Y_o$$

where  $\bar{U}^{(i)*}$ ,  $\bar{U}^{(s_i)*}$ ,  $V^{(i)*}$ ,  $V^{(s_i)*}$ ,  $\bar{V}^{(i)*}$ ,  $\bar{V}^{(s_i)*}$  ( $i = 1, \dots, b$ ) are the optimal multipliers of the problem (10). So, there exist slack variables  $\Delta_j > 0$  ( $j \in Y_o$ ) that

$$\frac{\sum_{i=1}^b \bar{U}^{(i)*} Y_j^{(i)} + \sum_{i=1}^b \bar{U}^{(s_i)*} (\beta_i Y_j^{(c)})}{\sum_{i=1}^b V^{(i)*} X_j^{(i)} + \sum_{i=1}^b V^{(s_i)*} (\alpha_i X_j^{(c)})} + \frac{\Delta_j \sum_{i=1}^b 1_Y^{(i)} Y_j^{(i)}}{\sum_{i=1}^b V^{(i)*} X_j^{(i)} + \sum_{i=1}^b V^{(s_i)*} (\alpha_i X_j^{(c)})} = 1, \quad j \in Y_o.$$

Let,  $\Delta = \min_{j \in Y_o} \{\Delta_j\}$ , then  $\Delta > 0$  and  $\Delta \leq \Delta_j$  ( $j \in Y_o$ ). Using definition  $\Delta$ , we have

$$\frac{\sum_{i=1}^b \bar{U}^{(i)*} Y_j^{(i)} + \sum_{i=1}^b \bar{U}^{(s_i)*} (\beta_i Y_j^{(c)}) + \Delta \sum_{i=1}^b 1_Y^{(i)} Y_j^{(i)}}{\sum_{i=1}^b V^{(i)*} X_j^{(i)} + \sum_{i=1}^b V^{(s_i)*} (\alpha_i X_j^{(c)})} \leq 1, \quad j \in Y_o$$

Therefore

$$\frac{\sum_{i=1}^b (\bar{U}^{(i)*} + \Delta 1_Y^{(i)}) Y_j^{(i)} + \sum_{i=1}^b \bar{U}^{(s_i)*} (\beta_i Y_j^{(c)})}{\sum_{i=1}^b V^{(i)*} X_j^{(i)} + \sum_{i=1}^b V^{(s_i)*} (\alpha_i X_j^{(c)})} \leq 1, \quad j \in Y_o$$

Beside, according to the model (10),

$$\frac{\bar{U}^{(i)*} Y_j^{(i)} + \bar{U}^{(s_i)*} (\beta_i Y_j^{(c)})}{\bar{V}^{(i)*} X_j^{(i)} + \bar{V}^{(s_i)*} (\alpha_i X_j^{(c)})} \leq 1, \quad i = 1, \dots, b, \quad j \in Y_o$$

So,

$$\bar{U}^{(i)*} Y_j^{(i)} + \bar{U}^{(s_i)*} (\beta_i Y_j^{(c)}) \leq \bar{V}^{(i)*} X_j^{(i)} + \bar{V}^{(s_i)*} (\alpha_i X_j^{(c)}),$$

$$i = 1, \dots, b, \quad j \in Y_o$$

Therefore,

$$\begin{aligned} \bar{U}^{(i)*} Y_j^{(i)} + \bar{U}^{(s_i)*} (\beta_i Y_j^{(c)}) + \Delta 1_Y^{(i)} Y_j^{(i)} &\leq \bar{V}^{(i)*} X_j^{(i)} + \bar{V}^{(s_i)*} (\alpha_i X_j^{(c)}) + \xi_j^{(i)}, \\ i = 1, \dots, b, \quad j &\in Y_o \end{aligned}$$

where

$$\xi_j^{(i)} = \Delta 1_Y^{(i)} Y_j^{(i)} = \eta_j^{(i)} 1_X^{(i)} X_j^{(i)}.$$

Consider  $\eta = \max_{j \in Y_o} \max_{i=1, \dots, b} \{\eta_j^{(i)}\}$ . Thus,

$$\begin{aligned} \bar{U}^{(i)*} Y_j^{(i)} + \bar{U}^{(s_i)*} (\beta_i Y_j^{(c)}) + \Delta 1_Y^{(i)} Y_j^{(i)} &\leq \bar{V}^{(i)*} X_j^{(i)} + \bar{V}^{(s_i)*} (\alpha_i X_j^{(c)}) + \eta 1_X^{(i)} X_j^{(i)}, \\ i = 1, \dots, b, \quad j &\in Y_o \end{aligned}$$

and so,

$$\begin{aligned} (\bar{U}^{(i)*} + \Delta 1_Y^{(i)}) Y_j^{(i)} + \bar{U}^{(s_i)*} (\beta_i Y_j^{(c)}) &\leq (\bar{V}^{(i)*} + \eta 1_X^{(i)}) X_j^{(i)} + \bar{V}^{(s_i)*} (\alpha_i X_j^{(c)}), \\ i = 1, \dots, b, \quad j &\in Y_o \end{aligned}$$

Hence,

$$\frac{(\bar{U}^{(i)*} + \Delta 1_Y^{(i)}) Y_j^{(i)} + \bar{U}^{(s_i)*} (\beta_i Y_j^{(c)})}{(\bar{V}^{(i)*} + \eta 1_X^{(i)}) X_j^{(i)} + \bar{V}^{(s_i)*} (\alpha_i X_j^{(c)})} \leq 1, \quad i = 1, \dots, b, \quad j \in Y_o$$

Thereupon,  $\bar{U}^{(i)*} + \Delta 1_Y^{(i)}$ ,  $\bar{U}^{(s_i)*}$ ,  $V^{(i)*}$ ,  $V^{(s_i)*}$ ,  $\bar{V}^{(i)*} + \eta 1_X^{(i)}$ ,  $\bar{V}^{(s_i)*}$ , is a feasible solution of the problem (10). But, we have

$$\begin{aligned} \frac{\sum_{i=1}^b \bar{U}^{(i)*} Y_k^{(i)} + \sum_{i=1}^b \bar{U}^{(s_i)*} (\beta_i Y_k^{(c)})}{\sum_{i=1}^b V^{(i)*} X_k^{(i)} + \sum_{i=1}^b V^{(s_i)*} (\alpha_i X_k^{(c)})} &< \\ \frac{\sum_{i=1}^b (\bar{U}^{(i)*} + \Delta 1_Y^{(i)}) Y_k^{(i)} + \sum_{i=1}^b \bar{U}^{(s_i)*} (\beta_i Y_k^{(c)})}{\sum_{i=1}^b V^{(i)*} X_k^{(i)} + \sum_{i=1}^b V^{(s_i)*} (\alpha_i X_k^{(c)})} & \end{aligned}$$

So, the value of objective function for feasible solution  $\bar{U}^{(i)*} + \Delta 1_Y^{(i)}$ ,  $\bar{U}^{(s_i)*}$ ,  $V^{(i)*}$ ,  $V^{(s_i)*}$ ,  $\bar{V}^{(i)*} + \eta 1_X^{(i)}$ ,  $\bar{V}^{(s_i)*}$  is more than that for optimal solution

of problem (10) and this is not true. Thus, in optimality, at least one of the constraints ([10-3]) is binding.  $\square$

**Theorem 3.2.** *Optimal value of the model ([10]) is the relative efficiency of multi-component  $DMU_k$ .*

**Proof.** Let,  $\bar{U}^{(i)*}$ ,  $\bar{U}^{(s_i)*}$ ,  $V^{(i)*}$ ,  $V^{(s_i)*}$ ,  $\bar{V}^{(i)*}$ ,  $\bar{V}^{(s_i)*}$  ( $i = 1, \dots, b$ ) are the optimal multipliers of the problem ([10]). According to Theorem (1), at least one of the constraints ([10-3]) is binding. So,

$$\max_{j \in Y_o} \left\{ \frac{\sum_{i=1}^b \bar{U}^{(i)*} Y_j^{(i)} + \sum_{i=1}^b \bar{U}^{(s_i)*} (\beta_i Y_j^{(c)})}{\sum_{i=1}^b V^{(i)*} X_j^{(i)} + \sum_{i=1}^b V^{(s_i)*} (\alpha_i X_j^{(c)})} \right\} = 1$$

Therefore,

$$\begin{aligned} \frac{\sum_{i=1}^b \bar{U}^{(i)*} Y_k^{(i)} + \sum_{i=1}^b \bar{U}^{(s_i)*} (\beta_i Y_k^{(c)})}{\sum_{i=1}^b V^{(i)*} X_k^{(i)} + \sum_{i=1}^b V^{(s_i)*} (\alpha_i X_k^{(c)})} &= \frac{\sum_{i=1}^b \bar{U}^{(i)*} Y_k^{(i)} + \sum_{i=1}^b \bar{U}^{(s_i)*} (\beta_i Y_k^{(c)})}{\sum_{i=1}^b V^{(i)*} X_k^{(i)} + \sum_{i=1}^b V^{(s_i)*} (\alpha_i X_k^{(c)})} \\ &= \frac{\sum_{i=1}^b \bar{U}^{(i)*} Y_k^{(i)} + \sum_{i=1}^b \bar{U}^{(s_i)*} (\beta_i Y_k^{(c)})}{\sum_{i=1}^b V^{(i)*} X_k^{(i)} + \sum_{i=1}^b V^{(s_i)*} (\alpha_i X_k^{(c)})} \\ &= \frac{\sum_{i=1}^b \bar{U}^{(i)*} Y_k^{(i)} + \sum_{i=1}^b \bar{U}^{(s_i)*} (\beta_i Y_k^{(c)})}{\sum_{i=1}^b V^{(i)*} X_k^{(i)} + \sum_{i=1}^b V^{(s_i)*} (\alpha_i X_k^{(c)})} \\ &= \max_{j \in Y_o} \left\{ \frac{\sum_{i=1}^b \bar{U}^{(i)*} Y_j^{(i)} + \sum_{i=1}^b \bar{U}^{(s_i)*} (\beta_i Y_j^{(c)})}{\sum_{i=1}^b V^{(i)*} X_j^{(i)} + \sum_{i=1}^b V^{(s_i)*} (\alpha_i X_j^{(c)})} \right\} \end{aligned}$$

Thus, optimal value of the objective function ([10]) is the relative efficiency of multi-component  $DMU_k$ .  $\square$

**Theorem 3.3.** *At least one of the constraints ([11-14]) in the model ([11]) is binding in optimality.*

**Proof.** Proof is similar to Theorem 3.1.  $\square$

**Theorem 3.4.** *Optimal value of the model ([11]) is the relative efficiency of multi-component  $DMU_k$ .*

**Proof.** Proof is similar to Theorem 3.2.  $\square$

## 4. Example

In order to have a better understanding of robustness the proposed method in compare to the classic method to evaluate multi-component DMUs, a hypothesis data set on 19 commercial bank branches is considered in this section. The data from a study by Amirteimoori and Kordrostami ([1]) with some changes have been taken. Input factors are the number of staff, the number of computer terminals, and square meters of premises. The amount of deposits, the amount of loans are considered as output factors. The branches are considered as two-component DMUs. In this structure, inputs are shared among two components. The deposits are produced by a component, and the loans are produced by another component. The data are provide in Table 2.

Table 2: Data of the bank branches

<i>Branch</i>	<i>Staff</i>	<i>Computer terminals</i>	<i>Space (m<sup>2</sup>)</i>	<i>Deposits</i>	<i>Loans</i>
<i>B<sub>1</sub></i>	10.0	12.61	31.10	700	60
<i>B<sub>2</sub></i>	9.0	11.29	34.46	600	40
<i>B<sub>3</sub></i>	8.0	7.66	21.26	300	50
<i>B<sub>4</sub></i>	8.5	8.81	31.72	500	30
<i>B<sub>5</sub></i>	11.0	7.43	41.00	400	250
<i>B<sub>6</sub></i>	9.5	9.88	44.26	650	470
<i>B<sub>7</sub></i>	10.0	13.82	40.54	1000	900
<i>B<sub>8</sub></i>	9.0	15.10	65.46	850	850
<i>B<sub>9</sub></i>	7.5	9.74	61.08	700	410
<i>B<sub>10</sub></i>	8.5	11.31	24.58	450	820
<i>B<sub>11</sub></i>	9.0	12.28	23.04	900	630
<i>B<sub>12</sub></i>	11.0	20.55	80.38	1000	950
<i>B<sub>13</sub></i>	12.0	15.78	38.54	800	470
<i>B<sub>14</sub></i>	16.5	22.69	90.82	700	530
<i>B<sub>15</sub></i>	4.5	21.34	85.04	550	620
<i>B<sub>16</sub></i>	10.0	14.78	42.90	700	430
<i>B<sub>17</sub></i>	15.0	15.52	60.34	1500	850
<i>B<sub>18</sub></i>	9.0	23.45	98.02	600	670
<i>B<sub>19</sub></i>	6.5	20.11	70.00	900	430

Table 3 represents the numerical results of applying the proposed method and the classic method for evaluating the branches as two-component DMUs. The second and third columns of Table 3 consist of the efficien-

cies obtained from these two methods. As shown in the second column of Table 3, the efficiencies of the branches by applying the classic method are less than one. Therefore, the obtained efficiencies are not the relative efficiencies of branches. In fact, these efficiencies are absolute efficiencies of the branches. So, the branches can not be compared according to these scores. Based on the third column of Table 3, branches 7, 10, 11, 15, 17, and 19 have the scores equal to one and so are efficient. Also, this shows the fact that the scores in the third column of Table 3 are the relative efficiencies of branches.

Table 3: Efficiencies of the bank branches using different methods

<i>DMU</i>	<i>classic method</i>	<i>Our method</i>
$B_1$	0.6926	0.6944
$B_2$	0.6492	0.6510
$B_3$	0.4656	0.4663
$B_4$	0.6045	0.6056
$B_5$	0.5562	0.5895
$B_6$	0.6831	0.7877
$B_7$	0.9628	1.0000
$B_8$	0.9368	0.9912
$B_9$	0.8867	0.8945
$B_{10}$	0.9959	1.0000
$B_{11}$	0.9985	1.0000
$B_{12}$	0.8377	0.8894
$B_{13}$	0.6568	0.6592
$B_{14}$	0.3976	0.4141
$B_{15}$	0.9988	1.0000
$B_{16}$	0.6618	0.6645
$B_{17}$	0.9969	1.0000
$B_{18}$	0.6632	0.6827
$B_{19}$	0.9967	1.0000

## 5. Conclusion

In this paper, the evaluation of DMUs in multi-component DEA was studied. Measuring the relative efficiencies of decision making units is the primary aim in DEA literature. The suggested models to acquire the



efficiencies of DMUs in multi-component DEA are based on the CCR model. However, the CCR model obtains the absolute efficiency of assessed DMU and this efficiency in classic DEA is coincided to the relative efficiency of the DMU. In the present paper, a numerical example was used to show that previous multi-component DEA method may not measure the relative efficiency of evaluating unit. To overcome this problem, in this paper a fractional model for obtaining the relative efficiencies of DMUs is proposed in multi-component DEA using the definition of the relative efficiency. The model was transformed to a fractional program, and the program was converted to an equivalent program by simple variable transformations. It is proven that the fractional program and its equivalent problem measure the relative efficiency of an assessed DMU in multi-component DEA. Furthermore, to indicate the ability of the proposed method, the method was applied to evaluate the performance of bank branches. Finally, considering the evaluated method in this paper to study other versions of DEA such as BCC model and determining return to scale in multi- component DMUs can be suggested for further research.

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