# A Hybrid DHFEA/AHP Method for Ranking Units with Hesitant Fuzzy Data

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Abstract. One of the attractive subjects in decision analysis is the investigating of the uncertain data which is inevitable in many real-world applications. A variety of tools can be used by researchers to study the problems in the presence of uncertain data. For example, fuzzy sets theory has been introduced to investigate the uncertain data which formulates the uncertainty by using the membership functions. However, in many real world applications, it is difficult to determine the exact amount of the membership value and so the skepticism can be raised during the decision-making process. The new perspective manages the uncertainty caused by the skepticism and in this case, the most important issues are to collect the hesitant fuzzy information and to select the optimal alternative. This study develops the deviation-oriented hesitant fuzzy envelopment analysis (DHFEA) based on the slack based measure (SBM) in terms of deviation values; and on basis of different production possibility set (PPS) can be formulated. For this purpose, a two-stage method is proposed for ranking the Decision Making Units (DMUs) by using the DHFEA and the Analytic Hierarchy Process (AHP). Given that in many cases the importance of input or output indices plays an important role in decision-making, therefore, the first stage of the proposed method evaluates and compares the DMUs and the second stage constructs the pair-wise comparisons matrix by using the obtained results of DHFEA model and then proposes a complete ranking of DMUs by applying AHP method. The potential application of the proposed method is illustrated with a numerical example with the hesitant fuzzy data and the obtained results are compared with the results of the existing ranking methods.

Keywords: Hesitant fuzzy envelopment analysis, Efficiency, Analytic Hierarchy Process, Ranking.

### 1. Introduction

Data envelopment analysis (DEA) is a non-parametric methodology for assessing the relative efficiency of decision making units (DMUs) with multiple inputs and multiple outputs (Charnes et al., 1978; Banker et al., 1984)[6,4]. DEA has been used in many application areas such as the technical efficiency analysis [3,7] and the measurement of banks' effectiveness[17] and the measurement of Stochastic efficiency with correlated data [13]. Emrouznejad and Yang [8] reported DEA studies from 1978 to end of 2016. Tone [23] proposed a slack-based method, nemed SBM, to evaluate the units. The fuzzy sets theory was initially introduced by Lotfi zadeh [31] which is widely used in many real world applications[16,32]. The introducing of fuzzy sets provided a new viewpoint to deal with the data uncertainty in an evaluation process. Since then, a large amount of studies has been done in fuzzy sets theory and practice. For example, the type-2 fuzzy set [31], the intuitionistic fuzzy set [2], the hesitant fuzzy set [25], the interval-valued hesitant fuzzy set [5], the interval-valued intuitionistic

hesitant fuzzy set[9] and the generalizations of the hesitant fuzzy set, such as the dual hesitant fuzzy set [29], the hesitant fuzzy linguistic term set [19], the triangular hesitant fuzzy set [28], the intervalvalued dual hesitant fuzzy set [18], the hesitant probabilistic fuzzy set [27]. Hence, the hesitant fuzzy sets (HFS) and their expanded forms are attractive subjects. This study develops a fuzzy DEA model and uses AHP method to rank the units.

Since the units may get the identical efficiency scores, therefore, the classical DEA models may not be able to discriminate among them. In this regard, several ranking methods have been proposed in the DEA literature. See Adler et al. [1] for more studies about the ranking methods in DEA. Also, Saaty [20] proposed the Analytic Hierarchy Process (AHP) method by expanding the existing methods and combining them with multi-criteria decision-making. Sinuany?Stern et al. [22] formulated a combination model to evaluate and rank the DMUs.

The fuzzy DEA (FDEA) models have been developed by some scholars for investigating the data uncertainty [14]. Recently, Hatami-Marbini et al. [11] and Liu and Lee [15] proposed the cross-efficiency evaluation method in FDEA. Recently, Hosseinazeh Lotfi et al. [12] Introduced the data envelopment analysis and fuzzy sets. HFS and DEA can be considered as the effective decision-making tools. Although the fuzzy sets and the related models are flexible due to the assessment of units in the case of the data uncertainty, but they do not propose approaches to rank all units. DEA models consider the inputs and outputs to evaluate the DMUs and classify them into efficient and inefficient categories. On the other hand, it may not be possible to report the data as the certain data, for example, there is not enough time to access this type of data. Therefore, among the decision-making methods, the hesitant fuzzy envelopment analysis (HFEA) method eliminates the above mentioned drawbacks and improves the decision-making process by creating a connection between the HFS and DEA models. In this way, Recently, Zhou et al. [33] proposed HFEA model by combining the priority of criterion. Their proposed model was named the hesitant fuzzy priority envelopment analysis (HFPEA) model. Although HFS models have been extensively developed, but the combination of HFS and DEA has not been widely reported. This paper aims to establish a relationship between these two decision-making tools and uses them to solve the optimization problems. For this purpose, we develop a HFEA model and combine it with AHP method. The proposed method considers the mental information of decision maker (DM) which is the main advantage of it. The proposed method measures the efficiency of DMUs in terms of the deviation from the mean and finally, ranks all units by using the obtained

The rest of this paper is organized as follows: Section 2 reviews the basic concepts such as HFE and HFS and the related concepts. In Section 3, we summarize the HFEA model. Section 4 proposes the deviation-oriented HFEA model based on SBM and AHP to evaluate and to rank the decision making units. An algorithm of the proposed approach and its validation are provided in Section 5. An application from a real-life decision making is provided in Section 6. Section 7 carries out comparison analyses to show the superiority of the proposed method. Finally, conclusions are furnished in Section 8.

#### 2. Preliminaries and basic definitions

Torra and Narukawa [25] introduced the concept of the hesitant fuzzy sets (HFS) to illustrate the membership value and to overcome the difficulty of the qualitative evaluation. These sets define the membership degree of each element as a set of several possible values between 0 and 1.

**Definition 1.** Suppose that X is a fixed set, a HFS is defined as a function h from X to a subsets of [0,1].

A HFS can be considered as a set of the fuzzy sets [25]. Xia and Xu [26] integrated the first definition of HFS with the mathematical symbol  $E = \{\langle x, h_E(x) \rangle | x \in X\}$  to make understanding easier.  $h_E(x)$ gets a set of values in [0,1] and represents the possible membership degree of the element  $x \in X$ according to the set E. Also,  $h = h_E(x)$  was named as a hesitant fuzzy element (HFE) and H as the set of all the hesitant fuzzy elements by Xia and Xu [26]. If there exist N membership functions as  $h = \{\gamma_1, \dots, \gamma_N\}$ , then the corresponding hesitant fuzzy set is defined as follows:

$$h_E(x) = \bigcup_{\gamma \in h} \{\gamma\}$$
 (1)

Note that, several membership degrees can be assigned to an element by applying the hesitant fuzzy sets. This means that, the number of members can vary in different HFEs. Xia and Xu [26] introduced the score function to compare HFEs.

**Definition 2.** Suppose that  $h = \bigcup_{y \in h} \{y\}$  is a HFE. The score function of h is defined as  $S(h) = \sum_{y \in h} \{y\}$  $\frac{1}{\#h}\sum_{\gamma\in h}\gamma$  in which  $\gamma$  is the possible membership degree of h in [0,1] and #h is the number of the

Therefore, if  $h_1$  and  $h_2$  are two HFEs and  $s(h_1) > s(h_2)$  then  $h_1 > h_2$  and  $s(h_1) = s(h_2)$  results in  $h_1 \sim h_2$ . A few years later, Zhou and Xu [34] proposed the deviation function to compare HFEs. The score function and the deviation function are defined as follows:

**Definition 3.** Suppose that  $h = \bigcup_{\gamma \in h} {\{\gamma\}}$  is a HFE. The deviation function of h is defined as d(h) = 0

 $\frac{1}{\#h}\sum_{\gamma\in h}\left|\gamma-s(h)\right|=\frac{1}{\#h}\sum_{\gamma\in h}\sqrt{(\gamma-s(h))^2}$ , in which  $\gamma$  is the possible membership degree of h in [0,1], #h is the number of the elements in h and  $S(h) = \frac{1}{\#h} \sum_{\gamma \in h} \gamma$  is the score function of h.

Suppose that  $h_1$  and  $h_2$  are two HFEs. The main operations to aggregate  $h_1$  and  $h_2$  were defined as follows by Xia and Xu [26]:

$$(1) \quad h_1^{\lambda} = \bigcup_{\gamma_1 \in h_1} \left\{ \gamma_1^{\lambda} \right\}, \quad \lambda > 0;$$

(2) 
$$\lambda h_1 = \bigcup_{\gamma_1 \in h_1} \{1 - (1 - \gamma_1)^{\lambda}\}, \ \lambda > 0$$

(3) 
$$h_1 \bigotimes h_2 = \bigcup_{\gamma_1 \in h_1, \gamma_2 \in h_2} \{\gamma_1, \gamma_2\};$$

(1) 
$$h_1^{\lambda} = \bigcup_{\gamma_1 \in h_1} \{ \gamma_1^{\lambda} \}, \quad \lambda > 0;$$
  
(2)  $\lambda h_1 = \bigcup_{\gamma_1 \in h_1} \{ 1 - (1 - \gamma_1)^{\lambda} \}, \quad \lambda > 0;$   
(3)  $h_1 \bigotimes h_2 = \bigcup_{\gamma_1 \in h_1, \gamma_2 \in h_2} \{ \gamma_1 \ \gamma_2 \};$   
(4)  $h_1 \bigoplus h_2 = \bigcup_{\gamma_1 \in h_1, \gamma_2 \in h_2} \{ \gamma_1 + \gamma_2 - \gamma_1 \ \gamma_2 \}.$ 

These operations can be used for decision-making under the hesitant fuzzy environment.

### 3. An overview of HFEA

Using the above calculations and developing them for ranking the DMUs are usually complex and time consuming. On the other hand, there is no explanation for inefficient units. Hence, this section reviews HFS envelopment analysis called the hesitant fuzzy envelopment analysis (HFEA) which was proposed by Zhou et al. [33]. The main equation of HFS envelopment analysis has been based on the definition of efficiency in DEA and the efficiency in the hesitant fuzzy envelopment analysis is defined in equation (1):

$$\frac{\sum_{i=1} p_i \times Output}{\sum_{i=1} q_i \times Intput} \longleftrightarrow \frac{\sum_{i=1} p_i \times Score}{\sum_{i=1} q_i \times Deviation}$$
(2)

Where  $p_i$  and  $q_i$  are the weight values.

**Definition 4.** If k alternatives  $(x_1, x_2, ..., x_k)$  with n attributes  $(y_1, y_2, ..., y_n)$ , are evaluated by k HFSs showed as  $H_i$  (j = 1,...,k), then any  $H_e$  includes n HFE and the enveloped efficiency of  $H_e$  is defined as follows:

$$m_e = \frac{p_1 s_{1e} + p_2 s_{2e} + \dots + p_n s_{ne}}{q_1 d_{1e} + q_2 d_{2e} + \dots + q_n d_{ne}} = \frac{\sum_{i=1}^n p_i s_{ie}}{\sum_{i=1}^n q_i d_{ie}}$$
(3)

Where  $H_e = \{h_{1e}, h_{2e}, ..., h_{ne}\}$  is a HFS.  $h_{ie} = \bigcup_{\gamma \in h_{ie}} \{\gamma\}$  is a HFE,  $p_i$   $s_{ie}$  and  $q_i$   $d_{ie}$  are the weighted score and the deviation values, respectively, and also,  $s_{ie}, d_{ie} \in [0, 1]$  for all  $e = \{1, ..., k\}$  and i = 1, ..., n. Since  $p_i \ge 0$  and  $q_i \ge 0$ , then equation (4) can be obtained:

$$\sum_{i=1}^{n} p_i s_{ij} / \sum_{i=1}^{n} q_i d_{ij} \le 1, \quad j \in \{1, 2, \dots, k\}.$$
 (4)

The HFEA model can be formulated as follows by using the equations (3) and (4):

$$\max m_{e} = \frac{p_{1}s_{1e} + p_{2}s_{2e} + \dots + p_{n}s_{ne}}{q_{1}d_{1e} + q_{2}d_{2e} + \dots + q_{n}d_{ne}} = \frac{\sum_{i=1}^{n} p_{i}s_{ie}}{\sum_{i=1}^{n} q_{i}d_{ie}}$$
s.t.
$$\sum_{i=1}^{n} p_{i}s_{ij} / \sum_{i=1}^{n} q_{i}d_{ij} \leq 1$$

$$S_{ij} = \frac{1}{\#h_{ij}} \sum_{\gamma \in h_{ij}} \gamma$$

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Where  $h_{ij} = \bigcup_{\gamma \in h_{ij}} \{\gamma\}$  is a HFE.  $p_i$  and  $q_i$  are the weight values,  $p_i$   $s_{ij}$  and  $q_i$   $d_{ij}$  are the weighted score and the deviation values, respectively, and also,  $s_{ij}, d_{ij} \in [0,1]$  for all  $j = \{1, ..., k\}$  and i = 1, ..., n. Note that, the equation (5) is a nonlinear programming where even determining the optimal solutions is difficult in general. This model can be converted into its equivalent linear form, model (6). This model is called the deviation-oriented hesitant fuzzy envelopment analysis (DHFEA) model and it is formulated by considering the following settings:

$$f = \left(\sum_{i=1}^{n} q_{i} d_{ij}\right)^{-1}, \ \hat{\mathbf{1}}_{i} = f p_{i}, \quad and \quad \tau_{i} = f q_{i}$$

$$\max m_{e} = f \sum_{i=1}^{n} p_{i} s_{ie} = \sum_{i=1}^{n} f p_{i} s_{ie} = \sum_{i=1}^{n} \xi_{i} s_{ie}$$

$$s.t.$$

$$\sum_{i=1}^{n} \xi_{i} s_{ij} - \sum_{i=1}^{n} \tau_{i} d_{ij} \leq 0$$

$$\sum_{i=1}^{n} \tau_{i} d_{ij} = 1,$$

$$\xi_{i} \geq 0, \ \tau_{i} \geq 0,$$

$$i = 1, 2, ..., n, j = 1, 2, ..., k,$$

$$i = 1, 2, ..., n, e \in \{1, 2, ..., k\}.$$

$$(6)$$

Where  $S_{ij} = \frac{1}{\#h_{ij}} \sum_{\gamma \in h_{ij}} \gamma$  and  $d_{ij} = \frac{1}{\#h_{ij}} \sum_{\gamma \in h_{ij}} \sqrt{(\gamma - S_{ij})^2}$ . The dual of model (6) is as follows:

$$\begin{aligned} & \min \pi_{e} \\ & s.t. \\ & \sum_{j=1}^{k} \sigma_{j} d_{ij} \leq \pi_{e} d_{ie} & i = 1, 2, \dots, n, e \in \{1, 2, \dots, k\}, \\ & \sum_{j=1}^{k} \sigma_{j} s_{ij} \geq s_{ie} & i = 1, 2, \dots, n, e \in \{1, 2, \dots, k\}, \\ & \sigma_{j} \geq 0, & j = 1, 2, \dots, k, e \in \{1, 2, \dots, k\}. \end{aligned}$$

Where  $S_{ij} = \frac{1}{\#h_{ij}} \sum_{\gamma \in h_{ij}} \gamma$  and  $d_{ij} = \frac{1}{\#h_{ij}} \sum_{\gamma \in h_{ij}} \sqrt{\left(\gamma - S_{ij}\right)^2}$ .

The enveloped efficiency measure,  $\pi_e$ , can be determined by equation (7) and can be used in the decision-making process. There exist the following cases:

- 1.  $0 < \pi_{\rho} \le 1$
- 2. If  $\pi_{e1} > \pi_{e2}$  then  $H_{e1} > H_{e2}$  and also the enveloped efficiency measure of  $e_1$  is higher than the enveloped efficiency measure of  $e_2$ .
- 3. If  $\pi_e = 1$ , then the corresponding alternative is efficient.
- 4. If  $\pi_e$  < 1 then the corresponding alternative is relatively inefficient.

## 4. The Methodology

In this section, a two- stage model is proposed to evaluate and to rank the decision making units. We use SBM model to formulate the proposed model which is based on the deviation-oriented hesitant fuzzy envelopment analysis. In this method, the units are evaluated by applying the pair-wise comparisons of other DMUs. Section 4.1 presents the construction of different production possibility set (PPS), and Pair-wise comparisons by DHFEA model, and Section 4.2 presents the ranking by AHP.

## 4.1. The first stage: The pair-wise comparisons by using DHFEA model

Suppose that  $T^{p,q}$  is the production possibility set as follows:

$$T^{p,q} = \{(x,y) | x \ge \sum_{j=1, j \ne p, q}^{n} \lambda_j x_j, y \le \sum_{j=1, j \ne p, q}^{n} \lambda_j y_j, \lambda_j \ge 0, j = 1, \dots, n, j \ne p, q \}$$
 (8)

**Definition 5.** We consider the input index as the deviation function and the output index as the score function. Therefore, we have:

 $y_{ij} = \frac{1}{\#h} \sum_{\gamma \in h} \gamma$  and  $x_{ij} = \frac{1}{\#h} \sum_{\gamma \in h} \sqrt{\left(\gamma - y_{ij}\right)^2}$ , in which  $\gamma$  is the possible member of h in [0,1], #h is the number of the elements in h and  $x_{ij}$ ,  $y_{ij} \in [0,1]$  for all i = 1, ..., m, j = 1, ..., n.

We consider SBM model and the production possibility set defined in equation (8); therefore, we have:

$$E(p, T^{p,q}) = \min t - \frac{1}{m} \sum_{i=1}^{m} \frac{s_{i}^{-}}{x_{ip}}$$
s.t.
$$t + \frac{1}{s} \sum_{r=1}^{s} \frac{s_{r}^{+}}{y_{rp}} = 1$$

$$\sum_{j=1, j \neq p, q}^{n} \lambda_{j} x_{ij} + s_{i}^{-} = t \ x_{ip}$$

$$\sum_{j=1, j \neq p, q}^{n} \lambda_{j} y_{rj} - s_{r}^{+} = t \ y_{rp}$$

$$t > 0, \ \lambda_{j} \ge 0, \ j \ne p, q, s_{i}^{-} \ge 0, \ s_{r}^{+} \ge 0, \quad i = 1, ..., m, \ p \in \{1, ..., n\}, \ q \in \{1, ..., n\}, r = 1, ..., s, \}$$

Where 
$$x_{ij} = \frac{1}{\#h} \sum_{\gamma \in h} \sqrt{\left(\gamma - y_{ij}\right)^2}$$
 and  $y_{ij} = \frac{1}{\#h} \sum_{\gamma \in h} \gamma$ .

In model (9),  $E(p, T^{p,q})$  is the relative evaluation of the unit  $(x_p, y_p) \in T^{p,q}$ .

Similarly,  $E(q, T^{p,q})$  is defined as follows:

$$E(q, T^{p,q}) = \min t - \frac{1}{m} \sum_{i=1}^{m} \frac{s_{i}^{-}}{x_{iq}}$$
s.t.
$$t + \frac{1}{s} \sum_{r=1}^{s} \frac{s_{r}^{+}}{y_{rq}} = 1$$

$$\sum_{j=1, j \neq p, q}^{n} \lambda_{j} x_{ij} + s_{i}^{-} = t x_{iq}$$

$$\sum_{j=1, j \neq p, q}^{n} \lambda_{j} y_{rj} - s_{r}^{+} = t y_{rq}$$

$$t > 0, \lambda_{j} \ge 0, j \ne p, q, s_{i}^{-} \ge 0, s_{r}^{+} \ge 0, i = 1, ..., m, p \in \{1, ..., n\}, q \in \{1, ..., n\}, r = 1, ..., s,$$

Where 
$$x_{ij} = \frac{1}{\#h} \sum_{\gamma \in h} \sqrt{(\gamma - y_{ij})^2}$$
 and  $y_{ij} = \frac{1}{\#h} \sum_{\gamma \in h} \gamma$ 

Where  $x_{ij} = \frac{1}{\#h} \sum_{\gamma \in h} \sqrt{\left(\gamma - y_{ij}\right)^2}$  and  $y_{ij} = \frac{1}{\#h} \sum_{\gamma \in h} \gamma$ . In the other word, at each evaluation, we eliminate the units  $DMU_p$  and  $DMU_q$  from the production possibility set and solve models (9) and (10) to make the pairwise comparisons and to evaluate the

### 4.2. Stage 2: Ranking by AHP

In this stage, the pair-wise comparisons matrix is introduced for each pair of DMUs, e.g. p and q, by using the obtained results of the SBM-oriented DHFEA:

$$A = [a_{pq}]_{n \times n}$$
  $a_{pq} = \frac{E(p, T^{p,q})}{E(q, T^{p,q})}, p, q = 1, 2, ..., n$  (11)

 $a_{p,q}$  is defined as a fraction in which the numerator is the obtained results of the evaluation of the alternative  $p, E(p, T^{p,q})$ , and the denominator is the obtained results of the evaluation of the alternative q,  $E(q, T^{p,q})$ . It is clear that:

$$a_{pq} = \frac{1}{a_{qp}}$$
 ,  $p, q = 1, 2, ..., n$  (12)

The elements of matrix A are determined by using the obtained results of DHFEA model. Therefore, the relative weight vector w can be determined by the pairwise comparisons of A. The priority of the alternatives and their ranks can be determined by using the relative weight vector

#### 5. An Algorithm and Validation of the Hybrid DHFEA/AHP Method

Based on the discussion in the previous section, an algorithm of the ranking method by the hybrid DHFEA/AHP can be organized as below (Algorithm 1).

**Step 1.** Construct the different PPS,  $T^{p,q}$ , and the pair-wise comparison matrix by DHFEA based on SBM.

**Step 1.1** Decision makers provide the DMUs under the hesitant fuzzy environmental, and assign the

hesitant fuzzy value as the deviation function( $x_{ij}$ ) and the score function( $y_{ij}$ ), where  $x_{ij}$ ,  $y_{ij} \in [0,1]$ .

**Step 1.2** Solve problem (9) and obtain the efficiency of  $DMU_p$ , that is the relative evaluation of the

unit  $(x_p, y_p) \in T^{p,q}$ , i.e.  $E(p, T^{p,q})$ .

**Step 1.3** Solve problem (10) and obtain the efficiency of  $DMU_q$  that is the relative evaluation of the

unit  $(x_p, y_p) \in T^{p,q}$ , i.e.  $E(q, T^{p,q})$ .

**Step 1.4** Construct the pair-wise comparison matrix  $A = [a_{pq}]_{n \times n}$  by Equations (11) and (12) using the results obtained in Steps 1.2 and 1.3.

**Step 2.** Rank units by AHP

**Step 2.1** Obtain the weight vector  $\mathbf{W} = (w_1, ..., w_n)^T$  of the pair-wise comparison matrix

 $A = [a_{pq}]_{n \times n}$  generated in Step 1.

**Step 2.2** Assign the rank 1 to the DMU with the maximal value of  $w_j$  and stop. The DMU which has

higher corresponded value of  $w_i$  has higher ranking.

Algorithm 1: The hybrid DHFEA/AHP ranking method

The flow chart with the steps of the proposed algorithm is presented in Figure 1.

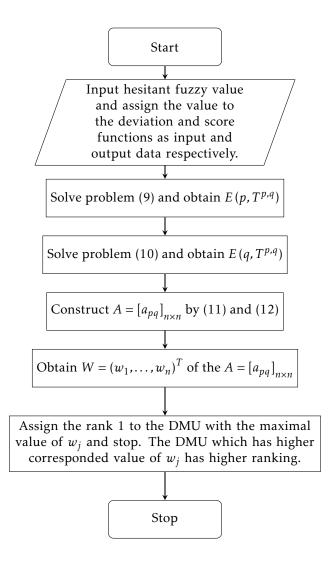


Figure 1. The flow chart with the steps of the proposed algorithm.

To show that there is perfect compatibility between the rank derived from the proposed method and efficient/inefficient classification of DEA, we have the following result.

**Theorem 1.** If  $DMU_p$  is efficient and  $DMU_q$  is inefficient according to the result of the efficiency score in DEA, and  $w_p$  and  $w_q$  are corresponding weights obtained by the hybrid DHFEA/AHP method, then  $w_p > w_q$ .

**Proof.** To show that the weights  $w_p > w_q$  with  $DMU_p$  are efficient and  $DMU_q$  is inefficient, we have to prove that  $a_{pk} > a_{qk}$ , k = 1, 2, ..., n, in the pair-wise comparison matrix; that, we have according to a eigenvector method  $w_p > w_q$ .

According to the assumption  $DMU_p$  is efficient and  $DMU_q$  is inefficient; and we have according to the Saaty[21],  $a_{pk} \ge a_{qk}$ , k = 1, 2, ..., n.

On the other hand, for each efficient  $DMU_p$  and each inefficient  $DMU_q$ , we have:

$$E(p, T^{p,k}) \ge E(q, T^{q,k}), \quad k = 1, 2, \dots, n$$

$$\tag{13}$$

Where,  $E(p, T^{p,k})$  is the efficiency value of  $DMU_p$  with respect to the Production possibility set  $(T^{p,k})$ . Since  $DMU_p$  is efficient, we have:

$$\frac{1}{E(k,T^{q,k})} \ge \frac{1}{E(k,T^{p,k})}, \quad k = 1, 2, ..., n$$
 (14)

Therefore, it follows from equation (13) and (14);

$$\frac{E(p,T^{p,k})}{E(k,T^{q,k})} \ge \frac{E(q,T^{q,k})}{E(k,T^{p,k})}, \quad k = 1, 2, \dots, n$$
 (15)

Consequently we have:

$$a_{pk} \ge a_{qk}$$
,  $k = 1, 2, \ldots, n$ 

Since we considered  $DMU_p$  to be efficient and  $DMU_q$  to be inefficient, then for at least one k, k = 1, 2, ..., n, (13) is a restrict inequality. then

$$E(p, T^{p,k}) > E(q, T^{q,k}), \quad k = 1, 2, ..., n$$
 (16)

Therefore  $\frac{E(p,T^{p,k})}{E(k,T^{q,k})} > 1$  and  $\frac{E(q,T^{q,k})}{E(k,T^{p,k})} < 1$ . Consequently

$$\frac{E\left(p,T^{p,k}\right)}{E\left(k,T^{q,k}\right)} > \frac{E\left(q,T^{q,k}\right)}{E\left(k,T^{p,k}\right)}, \quad k = 1, 2, \dots, n$$
 (17)

Which we have from equation (11):

$$a_{pq} = \frac{E\left(p, T^{p,k}\right)}{E\left(k, T^{q,k}\right)} > \frac{E\left(q, T^{q,k}\right)}{E\left(k, T^{p,k}\right)} = a \tag{18}$$

Equation (18) imply that  $w_p > w_q$ .

According to Theorem 1, the integrated DHFEA/AHP method ranks efficient DMUs, which are not ranked by DEA, and also ranks inefficient DMUs, assuring at the same time that efficient DMUs have the better position than the inefficient DMUs.

# 6. An application from a real-life decision making

In this section, a real case of decision-making under the hesitant fuzzy environment with four criteria is examined to demonstrate the application of the proposed method.

Case description. The Chinese government held a tender to buy emergency supplies in an unpredictable disaster such as an earthquake. Many companies participated in the project. After comparing the proposals, the experts selected four companies  $(A_1, A_2, A_3, A_4)$  to provide emergency supplies. Selected experts considered the selected criterion and data. We can use 4 attributes to select the most suitable company in this decision-making process.  $r_1$  are the prices related to the

government's budget,  $r_2$  indicates the quality of products,  $r_3$  shows the specific supplying plan which involves the amount of emergency supplies, the required time for delivery and the transportation,  $r_4$  is the credit of each company. Table 1 shows a hesitant fuzzy evaluation matrix to represent all the evaluation information provided by the selected experts.

Table 1. The hesitant fuzzy information matrix

Company	$A_1$	$A_2$	$A_3$	$A_4$
$r_1$	{0.20, 0.50, 0.80}	{0.40, 0.80}	{0.60, 0.80}	{0.10, 0.50, 0.70}
$r_2$	{0.10, 0.60}	$\{0.32, 0.45, 0.70\}$	$\{0.25, 0.40, 0.55\}$	{0.30, 0.80}
$r_3$	{0.50, 0.90}	$\{0.40, 0.80\}$	$\{0.25, 0.40, 0.55\}$	{0.50, 0.90}
$r_4$	{0.20, 0.80, 0.90}	$\{0.10, 0.40, 0.60\}$	$\{0.40, 0.50, 0.70\}$	$\{0.20, 0.80\}$
	·			·

According to Table 1, we can use the deviation and score functions of these four companies to assess the deviation and score values of them which reported in Tables 2 and 3, respectively.

Table 2. The deviation value matrix

Company Criteria	$A_1$	$A_2$	$A_3$	$A_4$
$r_1$	0.200	0.200	0.100	0.222
$r_2$	0.250	0.140	0.100	0.250
$r_3$	0.200	0.200	0.100	0.200
$r_4$	0.289	0.178	0.111	0.300

Table 3. The score value matrix

Company	$A_1$	$A_2$	$A_3$	$A_4$
$r_1$	0.500	0.600	0.700	0.433
$r_2$	0.350	0.490	0.400	0.550
$r_3$	0.700	0.600	0.400	0.700
$r_4$	0.633	0.367	0.533	0.500

The deviation and score matrices which are determined by the hesitant fuzzy matrix can be consid-

ered as the input index  $(x_{ij})$  and the output index  $(y_{ij})$  in models (9) and (10), respectively:

$$\begin{split} E\left(A_{1},T^{A_{1},A_{2}}\right) &= \min \ t - \frac{1}{4} \left(\frac{S_{1}^{-}}{0.200} + \frac{S_{2}^{-}}{0.250} + \frac{S_{3}^{-}}{0.200} + \frac{S_{4}^{-}}{0.289}\right) \\ s.t. \quad t + \frac{1}{4} \left(\frac{S_{1}^{+}}{0.500} + \frac{S_{2}^{+}}{0.350} + \frac{S_{3}^{+}}{0.700} + \frac{S_{4}^{+}}{0.633}\right) = 1 \\ 0.1 \ \lambda_{A_{3}} + 0.222\lambda_{A_{4}} + S_{1}^{-} &= 0.200 \ t \\ 0.1 \ \lambda_{A_{3}} + 0.222\lambda_{A_{4}} + S_{2}^{-} &= 0.250 \ t \\ 0.1 \ \lambda_{A_{3}} + 0.2\lambda_{A_{4}} + S_{3}^{-} &= 0.200 \ t \\ 0.111 \ \lambda_{A_{3}} + 0.3\lambda_{A_{4}} + S_{4}^{-} &= 0.289 \ t \\ 0.7 \ \lambda_{A_{3}} + 0.433\lambda_{A_{4}} - S_{1}^{+} &= 0.500 \ t \\ 0.4 \ \lambda_{A_{3}} + 0.55\lambda_{A_{4}} - S_{2}^{+} &= 0.350 \ t \\ 0.4 \ \lambda_{A_{3}} + 0.7\lambda_{A_{4}} - S_{3}^{+} &= 0.700 \ t \\ 0.533 \ \lambda_{A_{3}} + 0.5\lambda_{A_{4}} - S_{4}^{+} &= 0.633 \ t \\ t > 0, \ \lambda_{A_{3}} \geq 0, \ \lambda_{A_{4}} \geq 0, \ s_{1}^{-}, \ s_{2}^{-}, \ s_{3}^{-}, s_{4}^{-} \geq 0, s_{1}^{+}, \ s_{2}^{+}, s_{3}^{+}, s_{4}^{+} \geq 0. \end{split}$$

Similarly, structure of  $E(q, T^{p,q})$ , where  $p, q \in \{A_1, A_2, A_3, A_4\}$  is determined as follows:

$$\begin{split} E\left(A_2,T^{A_1,A_2}\right) &= \min t - \frac{1}{4} \left(\frac{S_1^-}{0.200} + \frac{S_2^-}{0.140} + \frac{S_3^-}{0.200} + \frac{S_4^-}{0.178}\right) \\ s.t. \quad t + \frac{1}{4} \left(\frac{S_1^+}{0.600} + \frac{S_2^+}{0.490} + \frac{S_3^+}{0.600} + \frac{S_4^+}{0.367}\right) = 1 \\ 0.1 \ \lambda_{A_3} + 0.222 \lambda_{A_4} + S_1^- &= 0.200 \ t \\ 0.1 \ \lambda_{A_3} + 0.222 \lambda_{A_4} + S_2^- &= 0.140 \ t \\ 0.1 \ \lambda_{A_3} + 0.222 \lambda_{A_4} + S_3^- &= 0.200 \ t \\ 0.111 \ \lambda_{A_3} + 0.3 \lambda_{A_4} + S_4^- &= 0.178 \ t \\ 0.7 \ \lambda_{A_3} + 0.433 \lambda_{A_4} - S_1^+ &= 0.600 \ t \\ 0.4 \ \lambda_{A_3} + 0.55 \lambda_{A_4} - S_2^+ &= 0.490 \ t \\ 0.4 \ \lambda_{A_3} + 0.7 \lambda_{A_4} - S_3^+ &= 0.600 \ t \\ 0.533 \ \lambda_{A_3} + 0.5 \lambda_{A_4} - S_4^+ &= 0.367 \ t \\ t > 0, \ \lambda_{A_3} \ge 0, \ \lambda_{A_4} \ge 0, \ s_1^-, \ s_2^-, \ s_3^-, s_4^- \ge 0, s_1^+, \ s_2^+, s_3^+, s_4^+ \ge 0. \end{split}$$

Therefore,  $E(A_1, T^{A_1, A_2}) = 0.39$  and  $E(A_2, T^{A_1, A_2}) = 0.4$  are determined by solving models (13) and (14), respectively. By placing the results in Equations (11) and (12), we have:

$$a_{A_1 A_2} = \frac{E(A_1, T^{A_1, A_2})}{E(A_2, T^{A_1, A_2})} = \frac{0.39}{0.43} = 0.907$$

Furthermore

$$a_{A_2A_1} = \frac{1}{a_{A_1A_2}} = 1.1026$$

In the other word, the efficiency of company  $C_2$  is higher than the efficiency of company  $C_1$ . The pair-wise comparisons matrix can be constructed by using models (13) and (14) and the pair-wise comparisons of all DMUs as follows:

$$A = \begin{pmatrix} 1 & 0.9070 & 0.8958 & 1.1143 \\ 1.1026 & 1 & 0.8736 & 1.2286 \\ 1.1163 & 1.1447 & 1 & 1.2564 \\ 0.8974 & 0.8140 & 0.7959 & 1 \end{pmatrix}$$

Matrix A is the pair-wise comparisons matrix obtained by the proposed method. The inconsistency rate of matrix A can be determined by Saaty's [20] as follows:

$$I.R = \frac{I.I}{I.I.R} = \frac{0.0013}{0.9} = 0.0015$$

According to Saaty [20], since 0.0015 < 0.1, then the inconsistency rate of matrix A is acceptable. Then, we can obtain the weight vector w by using the minimum squares method. The enveloped efficiency and the corresponding weight vector of each DMU are reported in the following table:

Table 4. The results of the proposed method DHFEA/AHP

Companies	$\theta_{CCR}^*$	Weight vector (w*)	Rank
$A_1$	0.8750	0.2428	3
$A_2$	1.0000	0.2597	2
$A_3$	1.0000	0.2803	1
$A_4$	0.8750	0.2173	4

According to Table 4, two companies  $A_2$  and  $A_3$  are efficient. Therefore, these companies can be selected to provide the emergency supplies while the project should only select one company as the most suitable alternative. On the other hand, two companies  $A_1$  and  $A_4$  are inefficient. The results of the proposed method DHFEA/AHP show that the optimal alternative is company  $A_3$ . According to the weight vector determined by the proposed DHFEA/AHP, we can prioritize the DMUs. The obtained results of the ranking methods AP, MAJ and LJK are compared in the following table:

Table 5. ranking by different methods

	MUs panies)	$\theta^*_{CCR}$	EFF and Rank- AP	EFF and Rank- MAJ	EFF and Rank- LJK	Ranking by Method in [33]	w* -Ranking by new method
I	$4_1$	0.8750	0.8750(-)	0.8874(-)	1.0000(-)	0.7817(3)	0.2428(3)
	$4_2$	1.0000	1.0714(2)	1.0400(2)	1.0100(2)	0.8809(2)	0.2597(2)
l A	$4_3$	1.0000	2.4400(1)	1.7201(1)	1.5664(1)	1.0000(1)	0.2803(1)
1	$4_4$	0.8750	0.8750(-)	0.8750(-)	1.0000(-)	0.7683(4)	0.2173(4)

Generally, we can rank all companies and then select the best one by using the aggregation operations of the HFEs and aforementioned comparison rules  $A_3 > A_1 > A_4 > A_2$  [33]. Whereas, as seen as the first column of Table 5 shows the CCR-efficiency of units; where  $C_1$  and  $C_4$  have efficiency score less than 1, then they are inefficient. The other columns reports the obtained results of the ranking methods AP, MAJ, LJK, Method in [33] and the proposed DHFEA/AHP method. As can be seen, the companies  $A_1$  and  $A_4$  do not get the allowed super efficiency score for ranking and so, they are not ranked by AP, MAJ and LJK. However, all companies are ranked by the weight vector determined by the proposed method and the result of the ranking corresponds to the method in [33], and efficient and inefficient units in DEA. The company  $A_3$  is selected as the optimal company in the project. The efficient company  $A_2$  obtains the second place. If the disturbance in the units' performance or other events occur, then companies  $A_1$  and  $A_4$  can obtain the third and the fourth places. In general, the

companies are ranked  $A_3 > A_2 > A_1 > A_4$  in this study.

#### 7. Further comparative analysis

To show advantages of the proposed method, this section further compares the proposed method with AP, MAJ, LJK and method in [33]. The detailed comparison results are described in Table 5. In addition, to intuitively compare the ranking results of alternatives obtained by different methods, we depict these results in Figure 2.

- (1) Compared with methods AP, MAJ and LJK, the proposed method is able to rank all units because the former only can rank efficient units. while the latter can handle rank problem with acquiring weight vector. Although method [33] also can tackle the ranking problems with consider subjective criteria, it transformed subjective variables into prioritize, which may cause loss or distortion of information. The proposed method deals with decision making problems by subjective variables which can effectively overcome this shortcoming.
- (2) The proposed method determines efficiency scores of units by extended SBM model, and calculates weight vector, which can avoid the subjective randomness. However, method [33] gave criteria weights in advance by decision maker subjective judgments and did not consider the determination of criteria weights. Although method [33] employed priority relationships of criteria by decision makers to derive priority of criteria, there are two limitations: 1) it is supposed that criteria are independent on each other; 2) it did not discuss how to repair the consistency of preference relations when preference relations are unacceptable consistent. On the other hand, the proposed method not only considers interactions among criteria, but also constructs consistent preference relations.

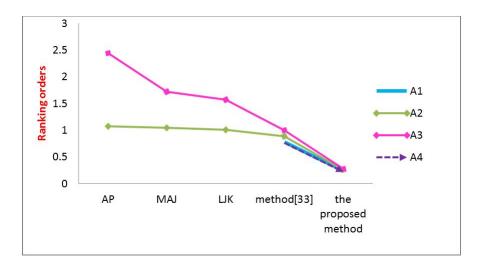


Figure 2. Ranking orders of alternatives obtained by different methods.

(3) As for the decision making approach, the proposed method utilizes DHFEA/AHP to rank alternatives. Compared with decision making approaches used in other methods AP, MAJ, LJK and [33], the conditions of DHFEA/AHP (i.e., alternatives are compared on proposed PPS and the comparison scores used for pair-wise comparison matrix) are more accurate. Therefore, the results obtained by DHFEA/AHP are more cautious and more reliable.

#### 8. Conclusion

This paper used the hesitant fuzzy information and reviewed HFS and HFEA models. We used the deviation and score values to propose a two-stage deviation-oriented hesitant fuzzy decision-making method (DHFEA/AHP) based on the SBM method. Then, the obtained results were applied to construct the pair-wise comparisons matrix and finally, the DMUs were ranked. In general, most of the existing decision-making methods tend to focus on quantitative data to make more accurate decisions. However, it may not be possible to report the data as the certain data, for example, there is not enough time to access this type of data. This paper presented a method which was more flexible for the gathering data by experts and decision makers. On the other hand, the final evaluation process in the proposed method was not based on the mental judgments of the decision maker, hence, the ranking results were based on mathematical calculations and the decision-making process was more accurate. This study considered the tender evaluation and compared the obtained results with the existing ranking methods AP, MAJ and LJK. In addition to the tender evaluation, the DHFEA/AHP approach can also be used as an effective decision-making tool for many investment strategies such as the banking industry, the stock market and the insurance industry. A possible extension of this research would be to deal with other external factors to compare criterion. Also, the traditional DEA model and AHP method can be developed for further research.

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